

Place and Resources Overview Committee 7 June 2022

People and Health Overview Committee 28 June 2022

Refreshed Council Plan 2019-2024

For Recommendation to Cabinet

Portfolio Holder: Cllr J Haynes, Corporate Development and Transformation

Local Councillor(s): N/A

Executive Director: M Prosser, Chief Executive

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Report Status: Public

Brief Summary: The Council Plan 2020 – 2024 is being refreshed to ensure the latter two years align to the current strategic priorities for the council. This will ensure that the council clearly describes targets for 2022 – 24 and can measure success through a single delivery plan aligned to strategic performance monitoring.

Each Overview Committee is asked to focus on those services and areas of the Council Plan which fit with their remit, to avoid duplication.

Recommendation: Members of the two Dorset Council Overview Committees to give their feedback, including any proposed amendments, to the draft refreshed Council Plan (attached at Appendix A).

In particular, members of the two Overview Committees are asked to consider:

- Whether the proposed 5 priorities in the draft refreshed Council Plan accurately represent and incorporate the 'leadership mission statement', presented by Leader Cllr Spencer Flower at the Annual Council meeting on 12 May.
- Members are asked for their thoughts on specific wording:
 - For example, should 'Becoming a more modern, customer-focussed council' be changed to 'A customer-focussed council'?
- Members are asked for their thoughts on the best format for presenting the Dorset Council Plan priorities (please see p6 of Appendix A). Should we continue to use the 'wheel' format, used in earlier iterations of the Council Plan, or should we move to a diagram which shows the cross-cutting arrangement of priorities, representing people and places?
- Thoughts on the suggested approach to develop a Delivery Plan 2022-24 (Appendix B). Note – the delivery plan is in development and will be ready for review by early July.

Reason for Recommendation: Both Overview committees are invited to give feedback and propose changes to the draft refreshed Council Plan. This will then be considered and recommended for approval by Cabinet on 26 July 2022.

1. Executive Summary

- 1.1 The Dorset Council plan is the council's key strategic planning document, which articulates the council's overall aims and ambitions, and is the focus for setting key targets for the council.
- 1.2 The first iteration of the Dorset Council plan was approved by Full Council on 18 February 2020. A second iteration was developed following the COVID-19 pandemic, to reflect some of the changed priorities in light of the pandemic impact. This was approved by Cabinet on 5 October 2021 and is available on the council website: www.dorsetcouncil.gov.uk/council-plan
- 1.3 At the Annual Council meeting on Thursday 12 May 2022, Leader Cllr Spencer Flower set out 10 priorities as his 'leadership mission statement'. The 10 priorities are:
 - 1) Dorset Local Plan
 - 2) Housing for local people
 - 3) Adult social care
 - 4) Children's services
 - 5) Assets and property
 - 6) Working with the Integrated Care system
 - 7) Climate and ecological strategy

- 8) Community safety
- 9) County deal
- 10) Digital innovation.

1.4 Officers have been asked to review the Dorset Council Plan and ensure the 10 priorities are fully incorporated. Once approved by Overview committees and Cabinet, this refreshed Dorset Council Plan will then become council policy for officers to deliver.

1.5 The main changes to the Dorset Council Plan are as follow:

6 priorities have been changed and condensed to 5 priorities:

Current 6 Dorset Council plan priorities	Proposed 5 Dorset Council Plan priorities
1) Economic growth	Driving economic growth
2) Unique environment	Protecting our climate and ecology [OR 'Protecting our countryside and environment'] – incorporating the activity previously under priorities 2 and 4.
3) Suitable housing	Creating sustainable development and housing [This now incorporates more of the Local Plan work, as well as housing.]
4) Climate and ecology	
5) Strong, healthy communities	Creating stronger, healthier communities [This incorporates the activity previously under priorities 5 and 6]
6) Staying safe and well	Becoming a more modern, customer-focussed council [OR 'Customer-focussed council'. This is a new priority to reflect the work being undertaken within the council to transform service delivery.]

1.6 A new delivery plan 2022-24 will be developed, the concept of which is attached at Appendix B. This sets out the council's key activities to achieve the 5 priorities in the Dorset Council Plan. These will be monitored quarterly with progress shared with the Dorset Council Cabinet, and annually with Dorset Councillors, residents, businesses and partners.

2 Financial Implications

None.

3 Climate implications

None.

4 Well-being and health implications

None.

5 Other Implications

None.

6 Risk Assessment

Having considered the risks associated with this decision, the level of risk has been identified as:

Current Risk: Low

Residual Risk: Low

7 Equalities Impact Assessment

EQIAs are in place for each of the areas of work to deliver the Dorset Council Plan priorities.

8 Appendices

Appendix A is the draft refreshed Dorset Council Plan 2019-24.

Appendix B is the new draft Delivery Plan 2022-24.

9 Background Papers

Dorset Council Plan approved 18 February 2020

Dorset Council Plan update with Covid-19 implications approved 5

October 2021

Footnote:

Issues relating to financial, legal, environmental, economic and equalities implications have been considered and any information relevant to the decision is included within the report.